



# **Community Profile and Environmental Scan**

**Torrance Strategic Plan Update**

**City Council Presentation, March 26, 2019**

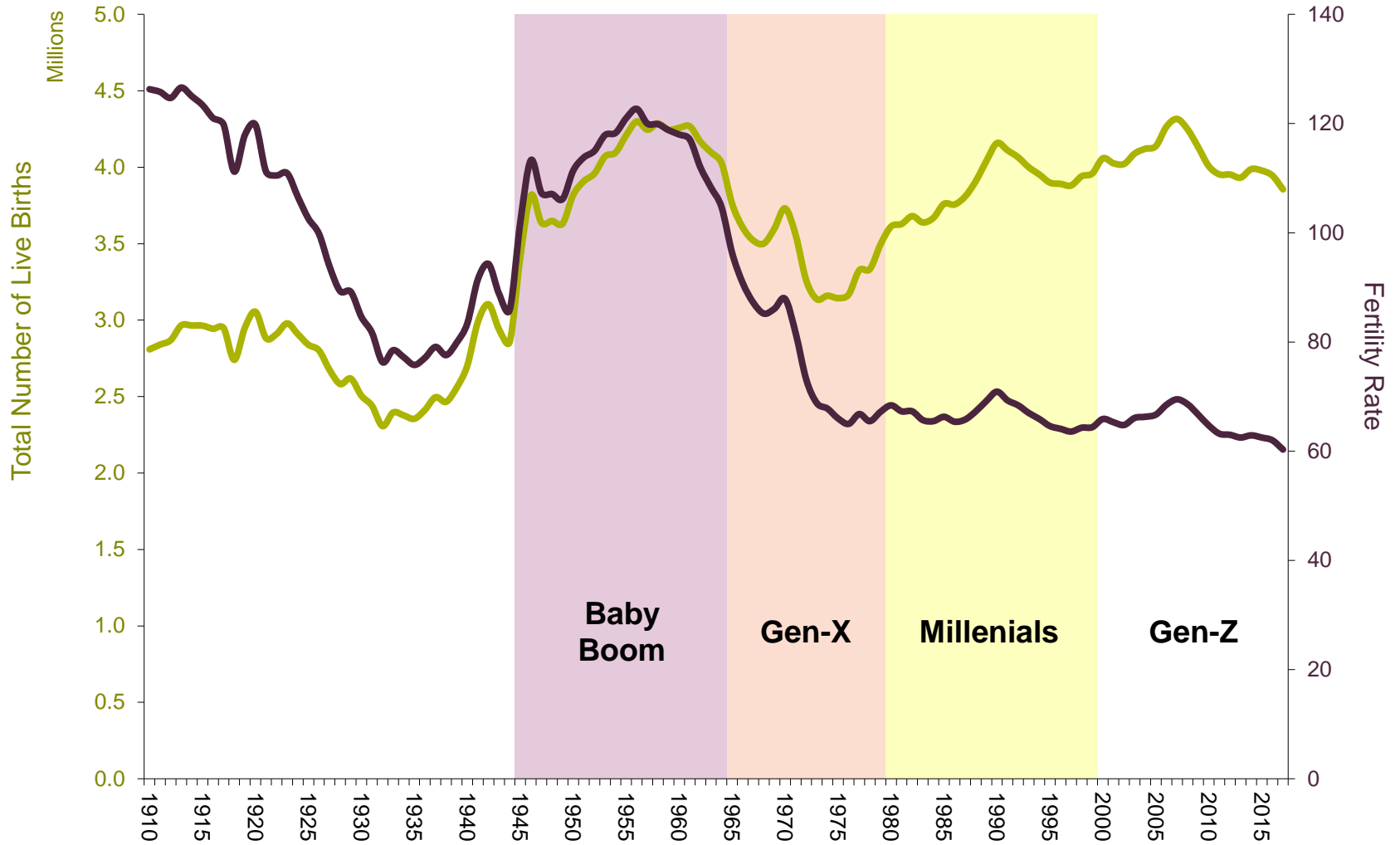


# Topics

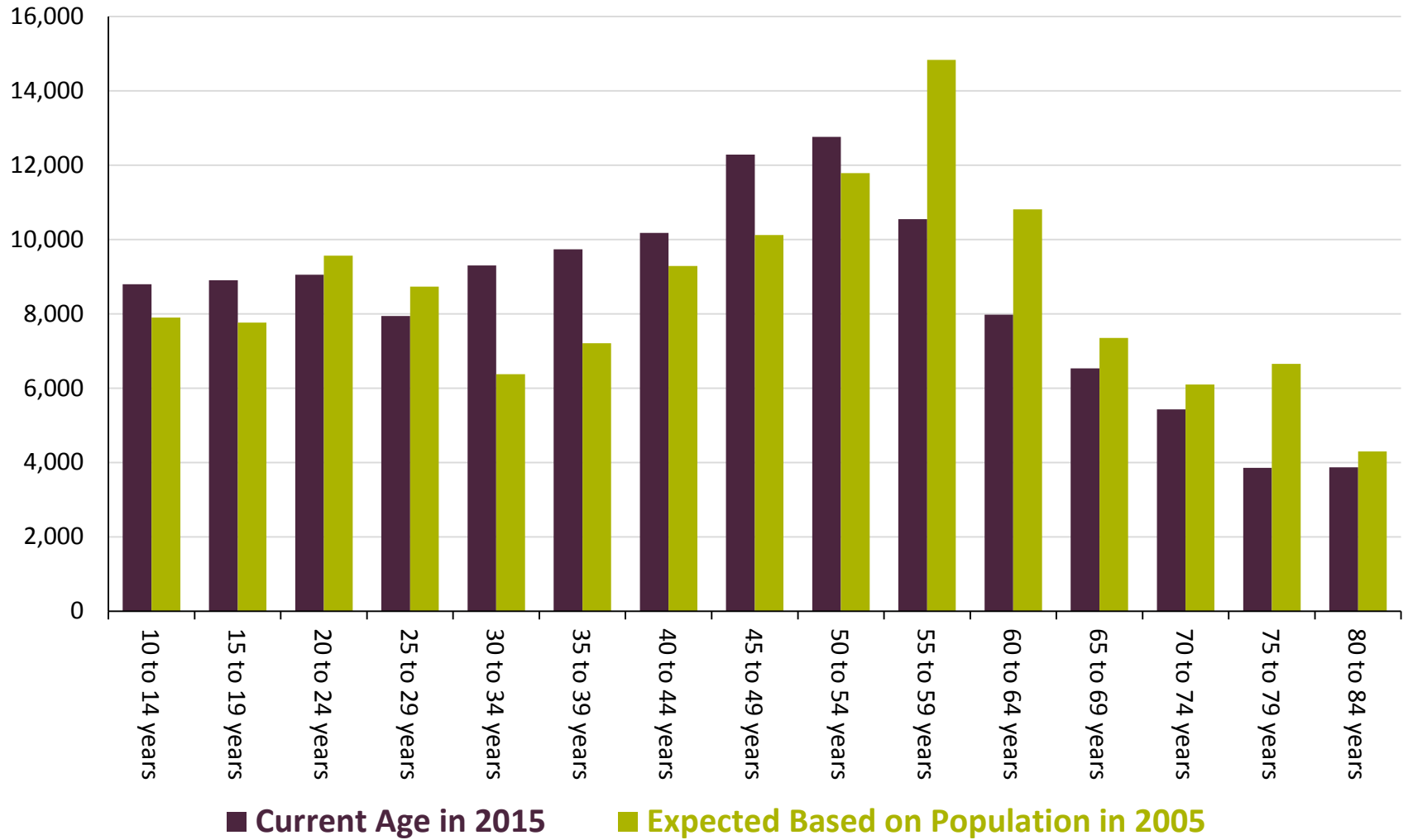
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- + **Demographics**
- + **Changing Nature of Retail**
- + **Economics**
- + **City Workforce**
- + **Technology Changes**

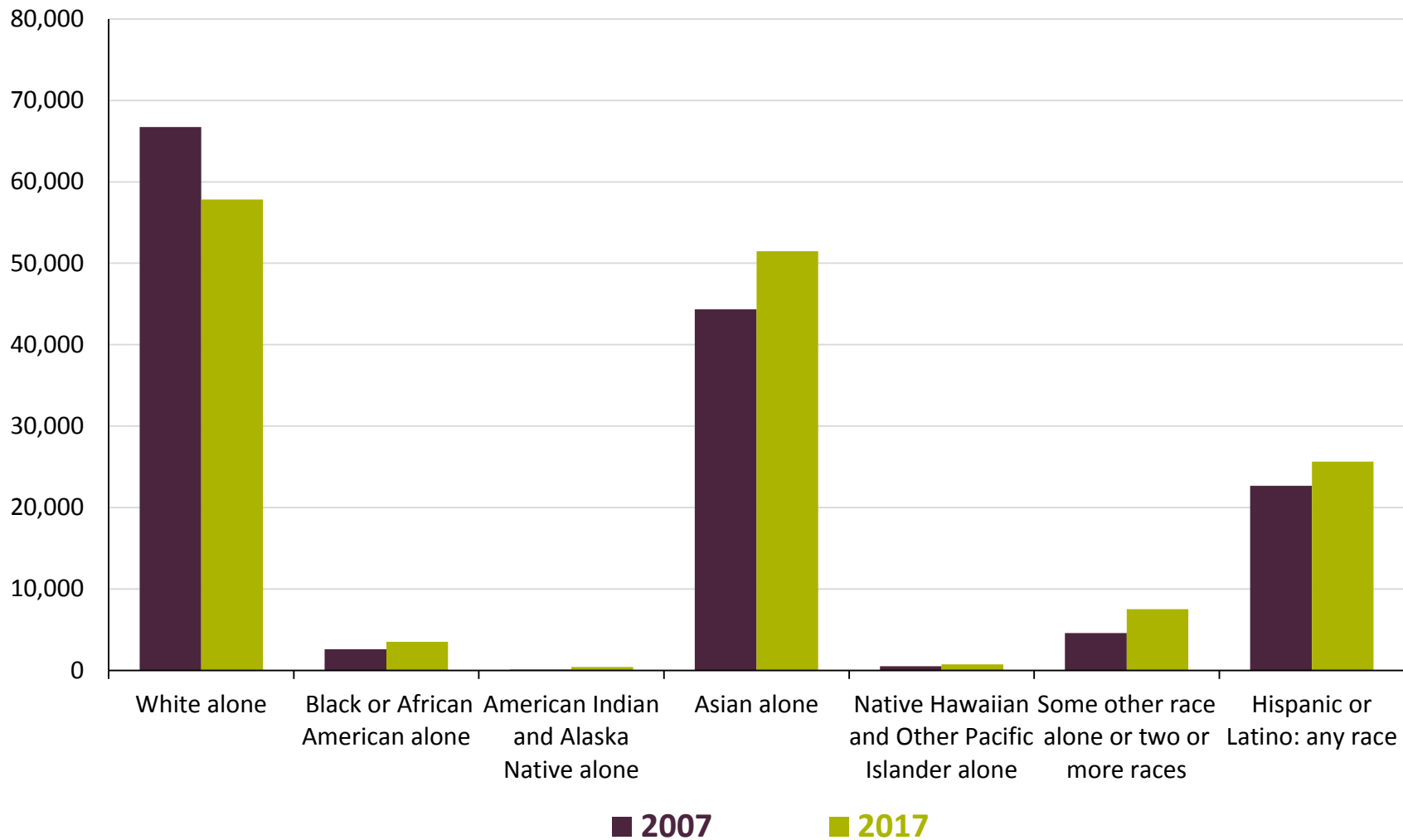
# Demographics



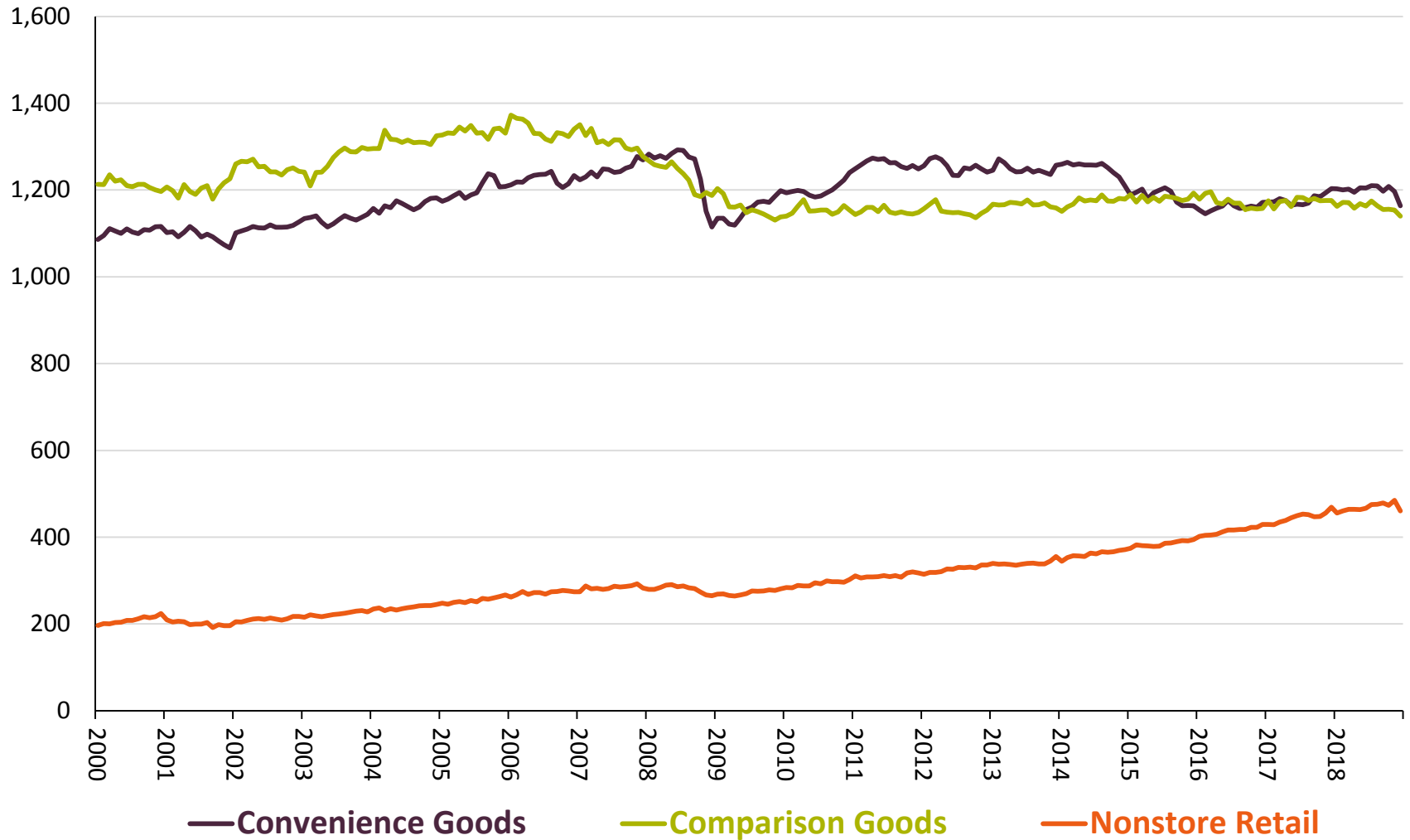
# Demographics



# Demographics



# Changing Nature of Retail



Note: Excludes auto sales and spending at eating and drinking places.

# The Local Economy

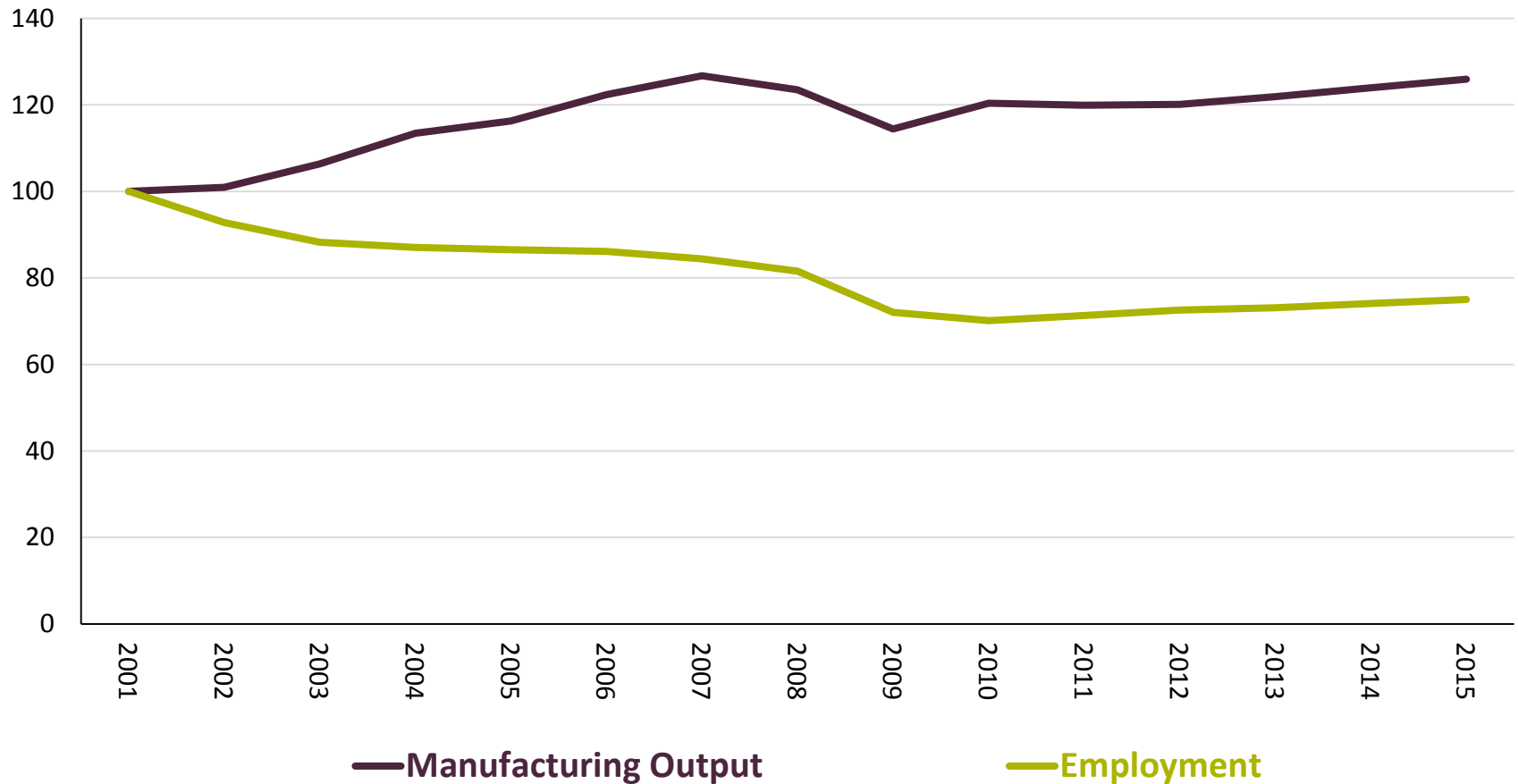
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**Over the past 10 years employment in:**

- + Manufacturing down a fraction of a percent**
- + Warehousing and distribution down 10 percent**
- + Knowledge-based sectors up 6.3 percent  
(pre Toyota move)**
- + Health care up 65 percent**
- + Total employment down 0.1 percent**

# Manufacturing Still Important

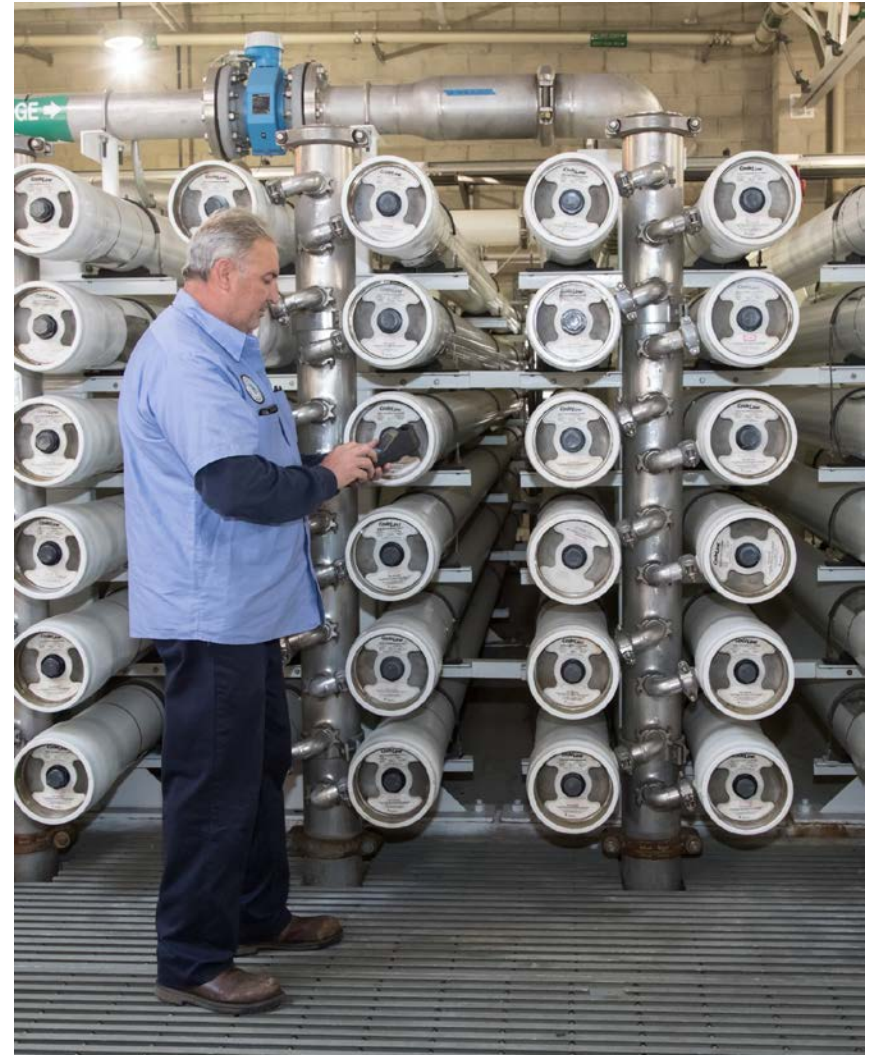
Manufacturing Employment and Output (2001 = 100), Los Angeles and Orange Counties, 2001 to 2016





# Labor Force Access

- + Important issue across economic sectors
- + L.A. County average commute time:
  - 2007 29.1 minutes
  - 2017 30.9 minutes
- + Intersection of:
  - Demographic changes
  - Economic changes
  - Housing costs
  - Future technology changes (autonomous vehicles)



# City Workforce

- + **Employer of Choice**
- + **Retirements**
- + **Training**
- + **Turnover**
- + **Compensation and benefits**
- + **Flexibility**
- + **Immediacy**



# New Technology

- + **Equipment acquisition and maintenance**
- + **Data transfer and storage**
- + **Public records — transparency, ease of access**
- + **Public records — increasing requests**
- + **Public records — AB 748**
- + **WiFi and 5G mobile**





# Fiscal

- + Lack of control
- + CalPERS
- + Measures M, R, SB1, and W
- + Refinery and other major properties
- + Top line versus bottom line





# Questions?

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